

Direct Selling in France

February 2025

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Direct Selling in France - Category analysis

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2024 DEVELOPMENTS

Direct selling sees stagnant performance amid digital revolution

Leader Vorwerk remains resilient, while Henri Maire and Phildar see robust growth

Other key players struggle amid challenging conditions

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Direct selling will see digital transformation

Channel remains valuable source of supplementary income

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Quest for lowest prices across all social classes

New technologies continue to shape retail

Competitive landscape becomes increasingly consolidated, following strategic mergers and acquisitions

What next for retail?

OPERATING ENVIRONMENT

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Opening hours for physical retail

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