

# New Manufacturing Hubs in Supply Chain Diversification: Can They Replace China?

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#### EXECUTIVE SUMMARY

Why read this report? Key findings

#### INTRODUCTION

China remains the global exports leader, but growth stalls as new trade hubs emerge Market supply of intermediary goods remains concentrated, adding to supply chain risks Supply disruptions of critical B2B goods would mainly hurt the global manufacturing sector Global manufacturers aim to diversify from China as global risks grow

## ROLE OF NEW MANUFACTURING HUBS IN SUPPLY CHAIN DIVERSIFICATION

New manufacturing hubs have strong future potential, but currently remain reliant on China Asian countries have strong potential to emerge as future manufacturing hubs Emerging markets remain reliant on China, indicating further need of supply diversification India remains reliant on electronics imports from China, transferring risks to supply chains Vietnam's reliance on Chinese components grows despite diversification efforts Mexico is aiming to further strengthen domestic supply chains Poland emerges as a key manufacturing hub, but will need to rethink its relations with China

#### SUPPLY CHAIN LIMITATIONS IN NEW MANUFACTURING HUBS

Companies will need more time and patience to set up alternative supply chains New manufacturing hubs need to build up scale to compete with China Strong supporting industries are required to ramp up production capacity New manufacturing hubs lack infrastructure, hindering export potential and faster growth Structural problems in the labour markets hinder faster development of higher-value sectors Higher energy prices challenge energy-intensive supporting industries Restrictions on trade and investments hinder performance of manufacturing sector Low productivity levels hinder development of domestic supply chains

## MEASURES TO IMPROVE THE FUTURE SUPPLY CHAINS

Combination of industrial and public policies can accelerate supply chain diversification Strong supporting manufacturing and service industries to help diversify supply chains Case study: Zetwerk helps to connect suppliers and buyers in India Countries need to spend 4% of GDP on infrastructure to improve access into global networks Case study: Hutchison Ports invests in Mexico to boost trade capacity Protection of property, trade freedom and technology regulation are the key for investors Collaboration with foreign companies can help to access production know-how Strong domestic markets create incentive to set up new manufacturing facilities Case study: IKEA expands B2B product line in India

#### CONCLUSION

Supply chain diversification and new manufacturing hubs: How to win Evolution of supply chain diversification efforts Questions we are asking

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