

# Leveraging GenAl for Value Creation, Innovation and Sustainability in Luxury Goods

March 2025

#### EXECUTIVE SUMMARY

Why read this report?

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Key findings

#### INTRODUCTION

High bets on GenAl for value creation across luxury amidst a challenging environment GenAl has potential to transform luxury amidst uncertainty and growing innovation Gen Al as a pillar of stability for luxury businesses amidst future shocks and challenge New business models in luxury retail to drive more online engagement Growing influence of Gen Z force luxury to align with new technologies such as GenAl

# HARNESSING GENAI IN CUSTOMER EXPERIENCE

Using GenAl to drive customer-centricity and revolutionise the shopping experience Value-seeking luxury consumers are ever more discerning in their luxury spending Leveraging GenAl to enrich customer engagement and drive shopping innovation Burberry's Al-driven chatbots provides personalised recommendations and styling tips Zalando adds Al fashion assistant to enable consumers to shop by occasions Alibaba in China using generative Al to optimise the Tmall shopping experience

#### GENAI-DRIVEN MARKETING OPPORTUNITIES

GenAl in luxury marketing - balancing innovation, efficiency, and brand equity Harnessing GenAl to conquer emerging markets amidst global economic turbulence GenAl to enhance intuitive marketing campaigns to captivate a "glocal" luxury audience Prada makes real-time changes to marketing campaigns based on immediate feedback Ask Layla: Taking traveller personalisation and marketing to a new level with GenAl

# SUSTAINABILITY THROUGH GENAI INNOVATIONS

Luxury needs to invest more in greener sourcing, energy and shorter supply chains Future-proofing luxury - leveraging GenAl to aid supply chain resilience and circularity Helping the luxury resale market navigate the minefield for counterfeit goods Hugo Boss digitises and automates production while retaining quality and sustainability Briink's Al revolutionises ESG verification with speed, accuracy and scalability

# NAVIGATING KEY CHALLENGES WITH GENAI

Data security, privacy and ethics remain a key challenge in adopting GenAl Human creativity and craftsmanship remains the lifeblood of luxury goods GenAl solutions for product authentication and intellectual property protection

#### CONCLUSION

Luxury needs to find the sweet spot between technology, tradition and creativity Opportunities for growth Evolution of GenAl in luxury Questions we are asking Navigating challenges - how luxury brands can harness GenAl for sustainable growth

#### APPENDIX

Definitions (1/2) Definitions (2/2)

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